

SOUTH GLENGARRY



2025 Draft Budget Discussions

Ontario's Celtic Heartland

Agenda

- Call to Order
- Approval of Agenda
- Declaration of Pecuniary Interest
- Opening Remarks
 - Mayor Lachlan McDonald
 - CAO Jamie Fawthrop
- New Business
 - 2025 Draft Budget Presentation

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Housekeeping Items

- Please visit the Township website to review a full detailed copy of our draft budget.
- For questions/information:

Phone: (613)347-1166

Department		Ext	E-mail
CAO	Jamie Fawthrop	2101	jfawthrop@southglengarry.com
Infrastructure	Sarah McDonald	2502	smcdonald@southglengarry.com
Fire	Dave Robertson	2441	drobertson@southglengarry.com
Recreation	Sherry-Lynn Harbers	2302	slharbers@southglengarry.com
Planning, Building & Enforcement	Joanne Haley	2201	jhaley@southglengarry.com
Corporate Services	Kelli Campeau	2102	kcampeau@southglengarry.com
Finance	Kaylyn MacDonald	2113	kmacdonald@southglengarry.com

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Ontario's Celtic Heartland

Our Vision

A thriving, sustainable, and innovative community that honours its rich history while embracing the future.

Our Mission

In collaboration with the community and local government partners, the Township of South Glengarry is committed to building a sustainable future honouring our heritage and creating a community where innovative infrastructure, thoughtful land use and open communication foster prosperity and wellbeing.

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Our Priorities

- Land Use Planning
 - Infrastructure Sustainability
 - Water and Wastewater Services
 - Organizational Effectiveness
 - Cornwall Regional Airport
-
- Strategic Plan : <https://www.southglengarry.com/en/municipal-services/strategic-plan.aspx>

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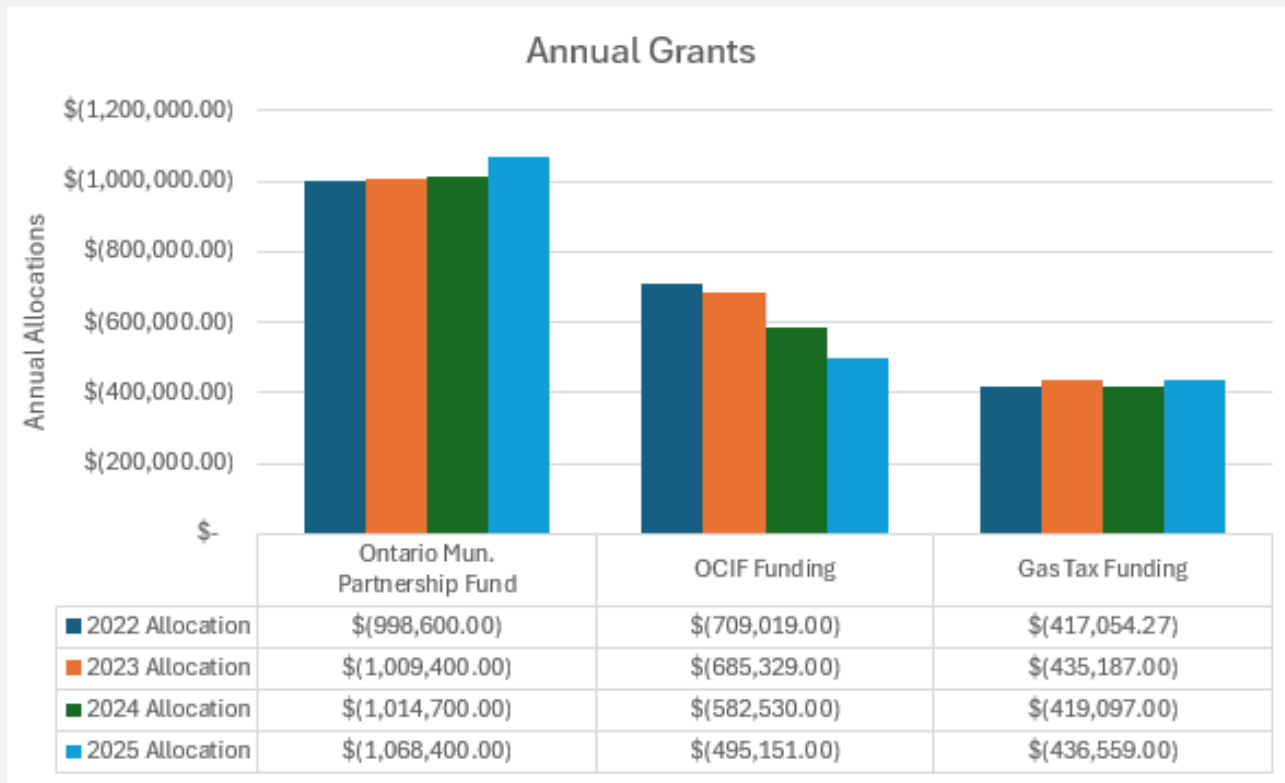
Budget Focus

- Strive to remain debt-free
- Spend reserves prudently
- Prioritize projects while planning for the future
- Review and discuss the level of service of proposed projects

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Budget Pressures



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Budget Pressures

- Anticipated increases to liability insurance & group benefits
- Increased operating costs (materials, utilities, contract increases)
- Increased costs of capital projects

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Economic Environment

- Inflation has cooled-forecasted to remain within Bank of Canada's target range of 1-3%

Chart 9: Inflation is now close to 2%

Year-over-year percentage change, monthly data

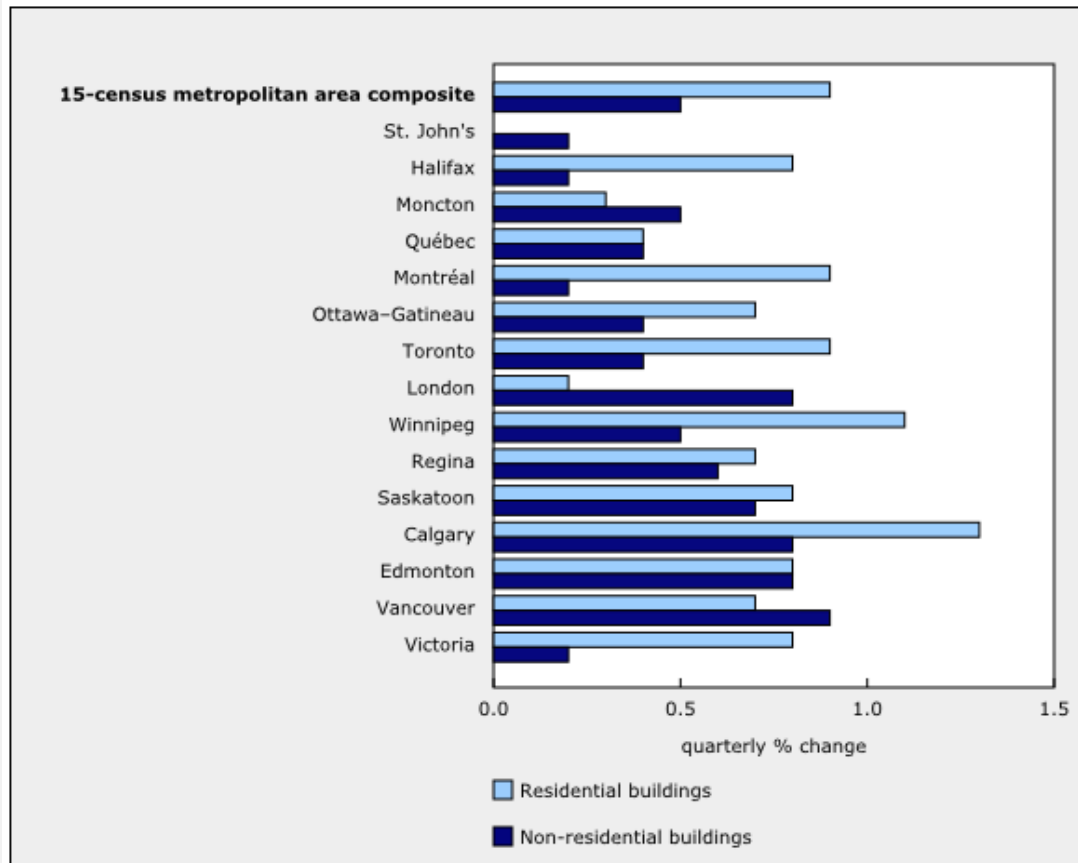


Sources: Statistics Canada and Bank of Canada calculations
Last observation: September 2024

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Building Construction Price Indexes (BCPI)



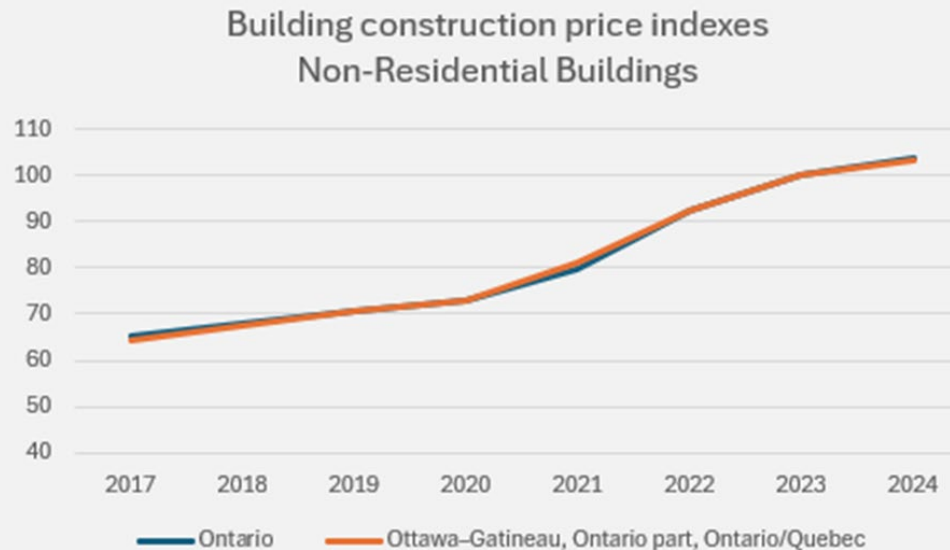
Statistics Canada. [Table 18-10-0289-01 Building construction price indexes, by type of building and division](#)

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Building Construction Price Indexes – Ottawa Area, Non-Residential Buildings

BCPI for Residential and non-residential Buildings have continued to gradually increase in 2024

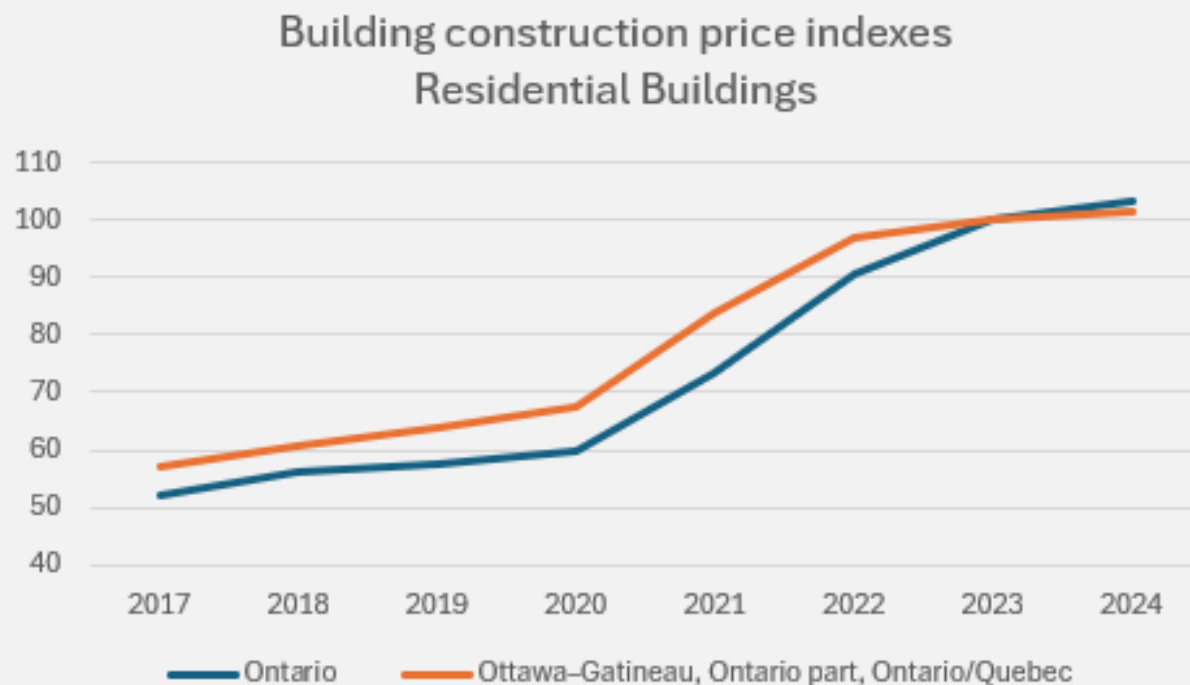


Statistics Canada. [Table 18-10-0289-01 Building construction price indexes, by type of building and division](#)

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Building Construction Price Indexes – Ottawa Area, Residential Buildings

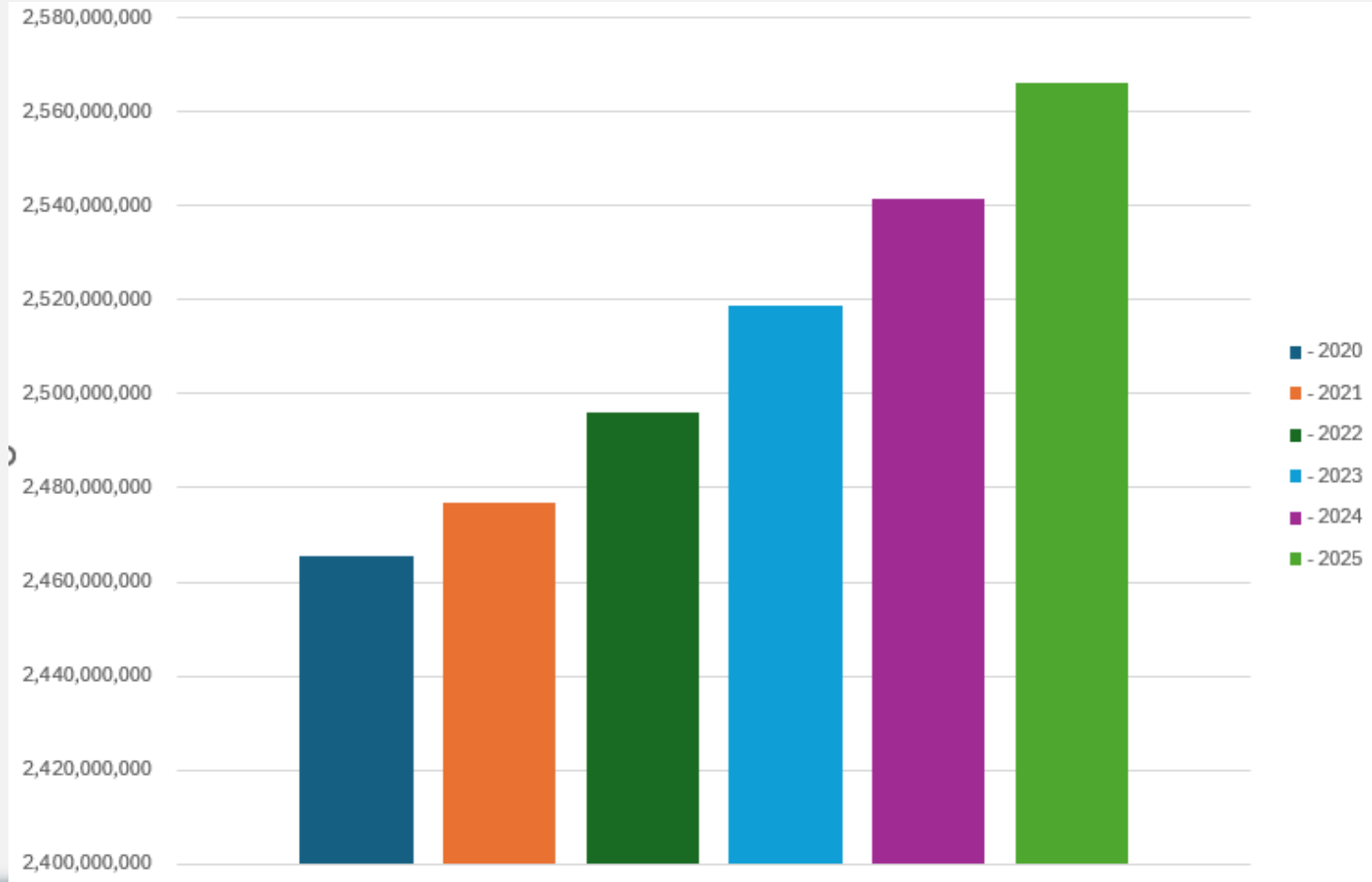


Statistics Canada. [Table 18-10-0289-01 Building construction price indexes, by type of building and division](#)

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South Glengarry's assessment base continues to grow with over 19.4 million of new assessment in 2025.



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Starting Point

	2022 Budget	2023 Budget	2024 Budget	2025 Draft
Expenses	\$ 20,091,937.00	\$ 20,128,400.00	\$ 21,645,805.00	\$ 22,652,093.00
Revenues	\$ (10,517,744.00)	\$ (9,807,891.00)	\$ (10,593,387.00)	\$ (10,760,351.00)
Levy Requirement	\$ 9,574,193.00	\$ 10,320,509.00	\$ 11,052,418.00	\$ 11,891,742.00

The draft levy proposed represents an increase of 7.59% over the 2024 levy. Factoring in growth, the impact to the Township portion of the tax bill would be 6.41%

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Reserves & Carry Forwards

	2022	2023	2024	2025 Draft
Transfer from Reserves	\$ (3,931,000.00)	\$ (1,675,000.00)	\$ (2,431,673.00)	\$ (2,640,498.00)
Transfer to Reserves	\$ 1,885,150.00	\$ 1,570,500.00	\$ 1,560,000.00	\$ 3,433,000.00
Net Reserve Transfers	\$ 2,045,850.00	\$ 104,500.00	\$ (871,673.00)	\$ 792,502.00

- The 2025 draft Budget includes net reserve transfers of **\$792,502.00** \$480,000 of these transfers are Carry Forwards

* the amounts above do not include the Water/Wastewater budget

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FULL-TIME STAFFING

5 
Council - \$142,000

10 
General Government - \$905,000

8 
Planning, Building and Enforcement - \$704,900

2 
Fire - \$212,000

15 
Infrastructure - \$1,080,000

7 
Recreation and Facilities - \$529,000

4 
Water/Waste Water - \$355,000

Volunteer Fire Service – 105 members
Roads – 4 Seasonal
Students – 10-11

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Salary & Benefit Overview

	2022 Budget	2022 Actual	2023 Final	2023 Actual	2024 Draft	2024 YTD	2025 Draft
Salaries Only	\$3,027,800.00	\$3,173,334.88	\$3,683,500.00	\$3,493,329.19	\$3,836,600.00	\$3,228,510.08	\$3,845,900.00
Benefits	\$907,250.00	\$876,389.87	\$803,750.00	\$1,060,384.03	\$1,216,380.00	\$1,132,428.03	\$1,273,000.00
Salary & Benefits	\$3,813,050.00	\$4,049,724.75	\$4,487,250.00	\$4,553,713.22	\$5,052,980.00	\$4,360,938.11	\$5,118,900.00

Figures above do not include Water/Wastewater operators

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- Capital projects have been categorized within this presentation based on their impact on service levels



– Decrease



- Increase



– Maintain

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General Government

Kelli Campeau, GM Corporate Services/Clerk

Kaylyn MacDonald, Treasurer/GM Finance

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General Government

- The General Government budget consists of two subcategories:
 - Legislative – accounts related to Council expenditures
 - Administration
 - Corporate Services
 - Finance Services
 - General Operating Costs



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General Government

2024 Review

- Development of 2024-2026 Strategic Plan
- Hiring of new Chief Administrative Officer and GM Finance/Treasurer
- Distributed \$68,500 in Community Grants and Donations.
- Completion of Website Accessibility Audit.
- Ongoing implementation of SharePoint records management system.

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General Government

Operational - Items of Note / Highlights / Outlook

- The 2025 General Government – Legislative budget is status quo (no major fluctuations expected).



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General Government

Operational - Items of Note / Highlights / Outlook

- General Government – Administration
 - Operating costs generally maintain current service levels.
 - Equipment, Furniture & Software line increase is due to consolidation of annual software costs to General Government as opposed to departmental distribution (increase in GG is offset by decreases in other departmental budgets).
 - Computer & Website support includes funding for Website Migration Project (\$21,000)
 - Insurance line increased to reflect market value.

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General Government

On the Horizon

- Items of note that are not included in the 2025 budget, but are on the horizon for 2026 include:
 - Permanent Council Chambers - preliminary research and design is underway.
 - Main Office (6 Oak Street) Exterior Rehabilitation
 - Repairs to the front of the office (building, front steps, ramp, signage and pathways/sidewalks) anticipated in coming years.
 - Air conditioning and condenser units (2) may require replacement imminently. The reserve for the building has sufficient funds to offset this cost if required in 2025.

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General Government



- Online Tax and Water Billing
 - \$20,000 Year 1 implementation to be funded through the Modernization reserve.
 - \$4,000 subscription cost in subsequent years

The screenshot displays the VADIM Property Tax portal. At the top, the VADIM logo is visible alongside navigation links for Home, Online Services, and Link and. Below the header, the page title 'Property Tax' is shown, followed by the account name '232.000001.200'. A search bar and a tabbed interface with 'My Property Info' selected are present. The 'Property Information' section lists details such as Jur Number (232), Roll Number (000001.200), Property ID (012-180-131), Address (950 Drummers LAKE RD), and Postal Code. The 'Property Description' section contains a table with various codes and values.

Property Description	
PLAN NUMBER	NEPX65
LAND DISTRICT	26
TOWNSHIP	8A
MANUAL CLASS CODE	0145
PERCENTAGE DEVIATION	05
NEIGHBORHOOD CODE	400
ACTUAL USE	060
Regional District	16
LOT SIZE	
LOT SIZE KEY	3
LOT SIZE	6.41

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General Government

	2022 BUDGET	2023 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
Taxation - Residential & Farm	(8,431,457.00)	(8,431,451.88)	0.00	(9,084,811.06)	0.00	(9,720,167.30)	0.00
Taxation - Commercial	(605,138.00)	(605,236.62)	0.00	(656,085.66)	0.00	(707,848.75)	0.00
Taxation - Industrial	(537,598.00)	(537,597.56)	0.00	(579,617.21)	0.00	(627,040.72)	0.00
Taxation - Supplementary - Residential	(45,000.00)	(69,730.14)	(70,000.00)	(99,530.54)	(70,000.00)	(95,155.62)	(90,000.00)
Taxation - Supplementary - Commercial	0.00	(9,083.04)	0.00	(9,109.47)	0.00	(15,684.04)	0.00
Taxation - Supplementary - Industrial	0.00	403.33	0.00	(1,017.37)	0.00	(1,809.87)	0.00
Fees & User Charges - Administration	(567,800.00)	(776,538.96)	(914,700.00)	(1,217,804.99)	(970,700.00)	(989,479.33)	(941,700.00)
Fees & User Charges - Building Dept	0.00	(450.00)	0.00	0.00	0.00	0.00	0.00
Revenue from Other Municipalities	0.00	(6,050.76)	0.00	0.00	0.00	0.00	0.00
Payments in Lieu	(138,350.00)	(425,336.45)	(140,600.00)	(262,410.64)	(140,600.00)	(402,359.39)	(256,900.00)
Ontario Grants	(1,601,600.00)	(1,577,825.63)	(1,012,400.00)	(1,019,332.05)	(1,015,700.00)	(1,018,068.10)	(1,069,400.00)
Canada Grants	(830,000.00)	(626,197.88)	(80,000.00)	0.00	(176,169.00)	(107,765.73)	(62,000.00)
Transfers from Reserves	(830,000.00)	(1,370,029.24)	(370,000.00)	(281,000.00)	(54,000.00)	(54,000.00)	0.00
Gains on Sale of Assets - PSAB	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Expenses							
General Government - Legislative	164,000.00	182,061.29	216,500.00	206,924.34	220,930.00	191,166.08	203,500.00
General Government - Administration	1,374,000.00	2,147,920.19	1,964,000.00	1,821,930.80	1,816,292.00	1,563,712.73	1,763,850.00
General Government - Special Projects	54,000.00	56,567.81	14,000.00	16,315.04	14,000.00	14,000.00	14,000.00
General Government - Grants to Others	60,000.00	60,651.36	62,500.00	52,867.20	68,500.00	59,825.14	62,500.00
Glengarry County Archives	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00
Tax Write Off - Residential & Farm	45,000.00	99,387.68	65,000.00	61,950.93	65,000.00	40,707.77	65,000.00
Tax Write Off - Commercial	15,000.00	4,188.11	7,500.00	18,825.95	7,500.00	(1,066.87)	6,500.00
Tax Write Off - Industrial	1,000.00	106.51	1,000.00	0.00	1,000.00	0.00	1,000.00
Line Fence Act Expenses	0.00	1,279.96	0.00	0.00	0.00	0.00	0.00
Change in Capital Assets - PSAB	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total General Fund	(11,852,943.00)	(11,861,961.92)	(236,200.00)	(11,010,904.73)	(212,947.00)	(11,850,034.00)	(282,650.00)

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Planning, Building and Enforcement

**Joanne Haley, General Manager of Planning,
Building and Enforcement**

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Planning, Building & Enforcement

2024 Review

- Coordinated the sale of Township property
- Received Federal My Main Street Grant of \$41,140 to complete the mural projects on main street, Lancaster.
- RED Grant of \$19,775 applied for and approved in 2023 was completed in 2024.
- Increased Building Permit Revenues in excess of \$48,000.
- Did not receive anticipated Cash in Lieu of Parkland Fee as a planning project is still underway- \$41,000 under budget.

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Planning

Operational – Items of Note / Highlights / Outlook

- Decreased Training and Development by \$2,000
- Decreased Advertising by \$3,500
- Decreased Legal fees by \$5,000
- Decreased Consultants and Special Projects by \$5,000
- Decreased Vehicle and Travel Expenses by \$1,000
- Decreased Equipment Purchase and Software by \$800
- Increased Office Supplies and Printing by \$300



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Building

Operational – Items of Note / Highlights / Outlook

- Increased Revenue of \$40,000.
- Proposed to purchase an SUV to be shared between Building and By-law Enforcement. The 2025 budget includes \$30,000 in Building Reserve and \$5,000 is included in Vehicle and Travel Expense. This will allow for \$35,000 to be used to purchase a vehicle.
- Office supplies is proposed to decrease by \$500

* Revenues are covering 68% of the costs to run the department



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By-law Enforcement

Operational – Items of Note / Highlights / Outlook

- \$1,100 increase to cover increased costs in Conferences and Memberships and Subscriptions.
- \$10,000 increase to Animal Control to cover possible increased costs in pound services.
- Office supplies is proposed to decrease by \$500.



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Economic Development

Operational – Items of Note / Highlights / Outlook

- My Main Street Grant was approved in 2024 to support the Mural Project, \$10,355 was received in 2024, remainder of the funds (\$29,785) will be received in 2025, therefore this projected revenue is included in 2025
- Decreased Memberships and Subscriptions by \$600
- Decreased Legal fees by \$5,000
- Decreased Economic Development Projects by \$6,100
- County RIP and CIP expenses are to remain the same as 2024.



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Operational – Items of Note / Highlights / Outlook

- Decreased Training and Development by \$1,000

EMERGENCY PREPAREDNESS WEEK 2024

May 5-11, 2024

Remember to be prepared and know your risks!



#EPWeek2024
#ReadyforAnything

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Sale of Township Owned Land

Operational – Items of Note / Highlights / Outlook

- Projected Revenue of \$100,000 subject to Council declaring land surplus
 - Create a building lot of the remaining “surplus” parkland located in Summerstown Estates Subdivision
- Sell the former Lancaster Estates Subdivision (abutting Lancaster Heights) through an RFP process with a buy back option if the successful purchaser does not proceed with development as per the approved agreement

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Planning

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
811 Fees & User Charges - Planning Dep	(38,000.00)	(36,050.00)	(57,000.00)	(49,150.00)	(92,000.00)	(42,450.00)	(165,000.00)
996 Transfers from Reserves	(35,000.00)	(35,000.00)	(80,000.00)	(5,500.00)	0.00	0.00	0.00
Total Revenues	(73,000.00)	(71,050.00)	(137,000.00)	(54,650.00)	(92,000.00)	(42,450.00)	(165,000.00)
Expenses							
8111 Planning & Zoning	266,000.00	197,611.11	427,100.00	333,727.46	310,713.00	289,612.87	486,863.00
Total Expenses	266,000.00	197,611.11	427,100.00	333,727.46	310,713.00	289,612.87	486,863.00
Total General Fund	193,000.00	126,561.11	290,100.00	279,077.46	218,713.00	247,162.87	321,863.00

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Municipal Law Enforcement

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
213 Fees & User Charges - Prop. Stnd &	(2,900.00)	(2,188.10)	(2,150.00)	(2,516.45)	(2,150.00)	(6,994.90)	(2,150.00)
Total Revenues	(2,900.00)	(2,188.10)	(2,150.00)	(2,516.45)	(2,150.00)	(6,994.90)	(2,150.00)
Expenses							
2311 Property Standards & By-Law Enfor	113,650.00	117,944.42	136,650.00	136,752.70	149,600.00	114,196.47	168,200.00
Total Expenses	113,650.00	117,944.42	136,650.00	136,752.70	149,600.00	114,196.47	168,200.00
Total General Fund	110,750.00	115,756.32	134,500.00	134,236.25	147,450.00	107,201.57	166,050.00

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Building

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
211 Fees & User Charges - Building Dep	(246,500.00)	(421,340.06)	(328,500.00)	(392,018.15)	(350,250.00)	(410,894.74)	(390,500.00)
996 Transfers from Reserves	0.00	(47,479.19)	0.00	0.00	(357,000.00)	(357,000.00)	0.00
Total Revenues	(246,500.00)	(468,819.25)	(328,500.00)	(392,018.15)	(707,250.00)	(767,894.74)	(390,500.00)
Expenses							
2111 Building Inspection Dept	477,550.00	579,472.03	434,400.00	498,482.93	578,805.00	447,897.25	536,950.00
Total Expenses	477,550.00	579,472.03	434,400.00	498,482.93	578,805.00	447,897.25	536,950.00
Total General Fund	231,050.00	110,652.78	105,900.00	106,464.78	(128,445.00)	(319,997.49)	146,450.00

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Economic Development

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
812 Fees & User Charges - Economic Dev	(33,000.00)	(17,180.77)	(33,000.00)	(52,045.32)	(42,000.00)	(26,727.25)	(42,000.00)
Total Revenues	(33,000.00)	(17,180.77)	(33,000.00)	(52,045.32)	(42,000.00)	(26,727.25)	(42,000.00)
Expenses							
8112 Economic Development	188,850.00	110,608.01	239,850.00	212,882.07	214,280.00	179,893.58	210,100.00
Total Expenses	188,850.00	110,608.01	239,850.00	212,882.07	214,280.00	179,893.58	210,100.00
Total General Fund	155,850.00	93,427.24	206,850.00	160,836.75	172,280.00	153,166.33	168,100.00

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Emergency Management

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Expenses							
2411 Emergency Management Co-ordinator	13,500.00	10,446.10	21,000.00	15,656.81	20,000.00	6,901.33	19,500.00
Total Expenses	13,500.00	10,446.10	21,000.00	15,656.81	20,000.00	6,901.33	19,500.00
Total General Fund	13,500.00	10,446.10	21,000.00	15,656.81	20,000.00	6,901.33	19,500.00

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Fire Services

Dave Robertson, Fire Chief

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Fire Services

2024 Review

- Williamstown Station Roof Replacement
 - Budgeted at \$175,000 - completed under budget \$140,000
- Year 2000 Rescue 5 replaced with 2018 pickup
 - \$35,000
- Sale of old Williamstown Fire Station
 - Revenue of \$100,254

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Fire Services

2024 Certification Review

- Deadline of June 31st, 2026
- Firefighter 1 and 2
 - All existing staff have completed.
- Hazardous Materials Awareness
 - 80% completed
- Hazardous Materials Operations
 - 50% completed
- Numbers do not include new hires

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Fire Services

Operational - Items of Note / Highlights / Outlook

- \$20,000 Fire Hose Replacement.
- \$25,000 Lancaster Station flooring and painting.
- \$11,500 Records Management Program (annual)
- 2024 allocated funds to Airport Training Center
 - \$10,000 carried to 2025
- Certification program on schedule for completion in 2026.

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Fire Services

2025 Proposed Capital Projects

- \$500,000 2-way radio network replacement
- \$20,000 Bunker Gear PPE

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Fire Services

2025 Proposed Capital Projects



- Radio Network replacement
 - \$500,000 - Funds allocated from Fire Reserves
 - System is beyond end-of-life expectancy. Three (3) outages in 2024 that lasted over 2 days each.
 - Hardware replacement at 3 tower sites.
 - 40% of existing mobile and portable radios can be used with new system



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Fire Services

2025 Proposed Capital Projects



- Bunker Gear PPE
 - Replacement program – 5-year tender.
 - \$20,000 per year.
 - Existing gear purchase program ran from 2016-2021.



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Fire Services

On the Horizon

- 1993 Rescue 1 replacement.
 - \$400,000. Replacement year to be determined
- 1997 Tanker 1 replacement.
 - \$500,000. Replacement year to be determined
- 2001 Pumper 5 replacement.
 - \$750,000. Replacement year to be determined
- 2000 Rescue 2 ambulance replacement.
 - \$35,000. Replacement year to be determined
- All stations need/will need asphalt in near future
- SCBA 15-year replacement in 2031.
 - \$250,000

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Fire Services

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
221 Fees & User Charges - Fire Dept	(5,000.00)	(5,051.88)	(5,000.00)	(39,500.00)	(15,000.00)	(16,203.30)	(15,000.00)
945 Ontario Grants	(20,000.00)	(82,856.76)	(60,000.00)	(50,815.65)	(60,000.00)	(26,359.30)	(60,000.00)
996 Transfers from Reserves	(1,130,000.00)	(2,255,000.00)	(370,000.00)	(440,000.00)	(23,500.00)	(23,500.00)	(510,000.00)
Total Revenues	(1,155,000.00)	(2,342,908.64)	(435,000.00)	(530,315.65)	(98,500.00)	(66,062.60)	(585,000.00)
Expenses							
2412 Emergency Response Costs	0.00	0.00	0.00	61,128.52	0.00	0.00	0.00
2510 Fire - Administration	2,029,600.00	3,279,304.46	1,357,000.00	1,445,167.99	1,042,597.00	844,494.04	1,699,500.00
2511 Fire - Stn 1 - Glen Walter	52,000.00	47,001.05	52,200.00	74,175.07	64,200.00	70,261.70	68,800.00
2512 Fire - Stn 2 - Martintown	53,500.00	57,654.12	52,800.00	82,227.37	64,800.00	52,334.44	64,800.00
2513 Fire - Stn 3 - Williamstown	48,500.00	61,897.42	57,800.00	91,956.03	62,800.00	56,357.61	62,800.00
2514 Fire - Stn 4 - Lancaster	58,500.00	84,415.68	76,300.00	86,880.91	71,300.00	78,963.98	76,300.00
2515 Fire - Stn 5 - North Lancaster	52,500.00	45,440.43	49,300.00	60,893.32	59,300.00	59,840.68	64,300.00
2516 Fire - Training Facilities	10,000.00	5,289.80	10,000.00	13,129.56	10,000.00	10,190.22	10,000.00
2517 2018 (1) Spartan Pumper	2,500.00	5,056.73	4,500.00	2,055.81	3,500.00	4,466.44	3,500.00
2518 2022 (2) Freightliner Pumper	3,000.00	5,574.40	3,500.00	3,167.01	5,500.00	1,394.73	5,500.00
2519 2022 (3) Freightliner Pumper	2,500.00	3,941.11	3,500.00	1,649.18	5,000.00	1,330.49	5,000.00
2520 2020 (4) Spartan Pumper	2,500.00	4,778.50	5,000.00	4,213.73	5,000.00	3,503.81	5,000.00
2521 2001 (5) GMC Pumper	3,500.00	5,575.14	3,500.00	11,824.29	2,700.00	5,253.01	2,700.00
2522 1997 (1) GMC Tanker	2,500.00	6,546.45	3,200.00	2,933.67	3,200.00	2,005.46	3,200.00
2523 2015 (2) Int. Tanker	2,500.00	6,222.22	5,500.00	2,755.22	5,000.00	1,018.03	5,000.00
2524 2022 (3) International Tanker	2,500.00	2,367.14	3,500.00	2,270.99	2,500.00	3,726.79	2,500.00
2525 2017 (4) Int. Tanker	3,000.00	7,499.51	5,000.00	4,258.62	4,000.00	3,589.70	4,000.00
2526 2016 (5) Int. Tanker	2,500.00	4,737.28	4,000.00	4,883.25	3,500.00	784.15	3,500.00
2527 1993 (1) Int. Rescue	2,000.00	1,535.14	1,800.00	2,062.25	1,800.00	1,272.89	1,800.00
2528 2000 (2) Ford Ambulance	2,500.00	661.08	2,000.00	1,751.82	4,000.00	1,783.47	4,000.00
2529 2014 (4) Spartan Rescue	2,500.00	5,985.04	7,500.00	6,945.06	6,000.00	2,306.55	6,000.00
2530 2000 (5) Ford Ambulance	1,500.00	2,651.04	2,000.00	3,555.64	2,000.00	1,588.18	2,000.00
2531 2022 (Chief) Ford Pickup	5,500.00	11,930.75	6,800.00	10,108.53	5,800.00	5,023.64	5,800.00
2532 Auxiliary Vehicles (3)	2,500.00	0.00	1,300.00	4,089.07	1,300.00	491.63	1,300.00
2533 Spare (X) Fire Fleet Vehicle	0.00	0.00	3,500.00	0.00	3,500.00	236.83	2,100.00
2534 2014 (3) Pickup Truck	0.00	0.00	0.00	0.00	0.00	268.91	3,500.00
Total Expenses	2,348,100.00	3,656,064.49	1,721,500.00	1,984,082.91	1,439,297.00	1,212,467.38	2,112,900.00
Total General Fund	1,193,100.00	1,313,155.85	1,286,500.00	1,453,767.26	1,340,797.00	1,146,404.78	1,527,900.00

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Ontario's Celtic Heartland

Fire Services

Ponds

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
49 Taxation - Other Charges - Nesel &	(4,975.00)	(4,975.70)	(4,975.00)	(4,975.70)	(4,975.00)	(4,975.70)	(4,975.00)
Total Revenues	(4,975.00)	(4,975.70)	(4,975.00)	(4,975.70)	(4,975.00)	(4,975.70)	(4,975.00)
Expenses							
4117 Fire Protection Ponds - Richmond	3,000.00	0.00	4,500.00	0.00	4,500.00	0.00	4,500.00
4118 Fire Protection Ponds - Hay Rd.	10,500.00	10,755.87	11,000.00	4,582.57	6,000.00	3,462.37	6,000.00
Total Expenses	13,500.00	10,755.87	15,500.00	4,582.57	10,500.00	3,462.37	10,500.00
Total General Fund	8,525.00	5,780.17	10,525.00	(393.13)	5,525.00	(1,513.33)	5,525.00

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Ontario's Celtic Heartland

Parks, Recreation and Culture

Sherry-Lynn Harbers

General Manager of Parks, Recreation, and Culture

Ontario's Celtic Heartland

Parks, Recreation, and Culture

2024 Review

- **Char-Lan Recreation Centre Refrigeration Plant**

- Control Panel Replacement with seasonal plus controller
- Water Treatment



New Control Panel

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Ontario's Celtic Heartland

Parks, Recreation, and Culture

2024 Review

- **Lan-Char Centre**
 - Generator
- **Tree Management**
 - Removal and monitoring
 - Tree planting
- **Jack Danaher Park**
 - Well installation



Tree planting event– Glen Gordon Park

In partnership with the RRCA and Char-Lan District High School
June 21, 2024

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Ontario's Celtic Heartland

Recreation

2024 Carry Forward Items

- **Char-Lan Recreation Centre - Elevator**
 - \$30,000 approved in 2024 budget. Combining approved work with 2025 recommended items.
- **Char-Lan Recreation Centre – Drainage Project**
 - Ongoing
- **Summerstown Estates Landscaping**
 - \$20,000 approved in 2023 budget
 - Parkland designated in 2024
 - Landscaping has started, will continue in 2025 with original funded amount
- **Smithfield Park Play Structure**
 - Previously approved project taking place in 2025 as per funding schedule.
 - Federal Funding: \$82,169.44, Township Portion: \$20,292
- **Cairn Interpretation Site Project**
 - RFP awarded at December 2, 2024 Council Meeting
 - Project to continue into 2025

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Ontario's Celtic Heartland

Recreation

Operational - Items of Note / Highlights / Outlook

- **Community Centre Maintenance**

Martintown Community Centre
Green Valley Community Hall
Tartan Hall

- Floor refinishing
- Painting

- **Nor'Westers Museum**

- Furnace replacement

- **Celtic Music Hall of Fame**

- Landscaping and account
for shared water costs



Celtic Music Hall of Fame

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Ontario's Celtic Heartland

Recreation

Operational - Items of Note / Highlights / Outlook

- **Park Signage**
 - Park signage replacements to be purchased through park maintenance budgets
 - Signage to be installed by staff, incorporating into 2025 and 2026 work plans.
- **Char-Lan Recreation Centre – Refrigeration Plant**
 - Condenser water pump
 - Compressor motors
 - Tartan Hall bar fridge replacements



Kenneth Barton Sr. Memorial Park sign

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Ontario's Celtic Heartland

Recreation

Operational - Items of Note / Highlights / Outlook

- **Paul Rozon Memorial Park – Outdoor Rink Improvements**
 - Application was submitted and received by community member for the Glenn McKay Community Builder Program, funded by Trans-Northern.
 - Funding was provided to the Township to be used towards outdoor rink board replacements
 - Administration will be researching costing options in 2025 and will work with community volunteers if additional funding is required to complete the project.



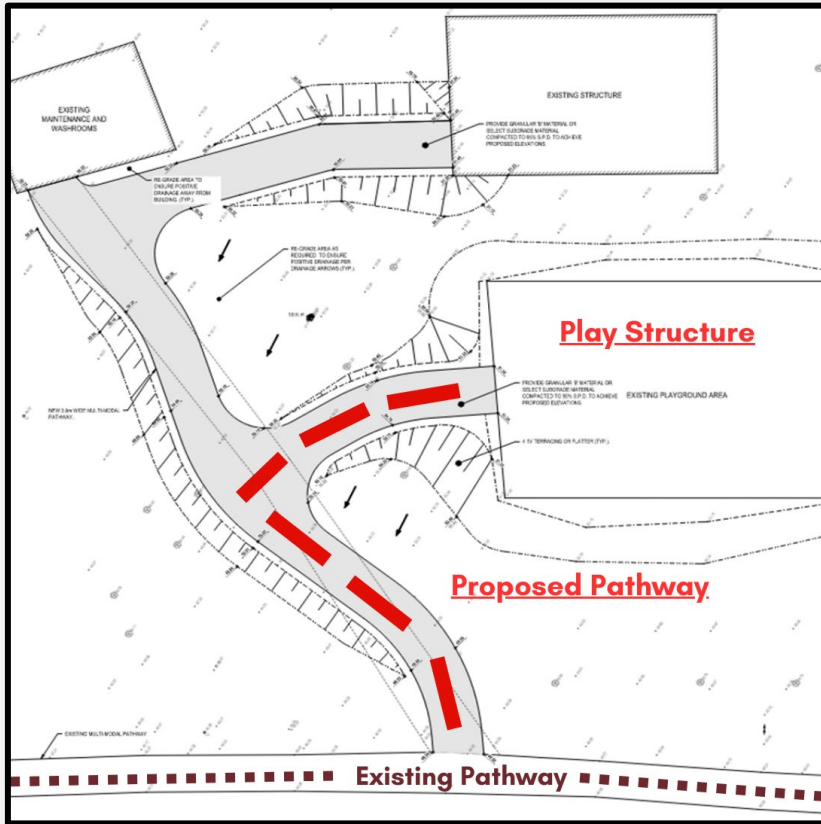
Paul Rozon Park – outdoor rink

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Ontario's Celtic Heartland

Recreation

Capital – Glen Walter Play Structure Accessible Pathway



Project Highlights

- \$34,500
 - Township portion - **\$11,000**
 - Utilize remaining fundraised dollars from playground project - \$23,537
- Includes the construction of a paved multi use pathway. Connect park goes from existing pathway to the play structure.
- Risk: access to the current play structure ramp does not meet accessibility standards

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Recreation

Capital – CLRC - Generator



Image shown is for illustration purposes only and may not be an exact representation of the generator requested.



Project Highlights

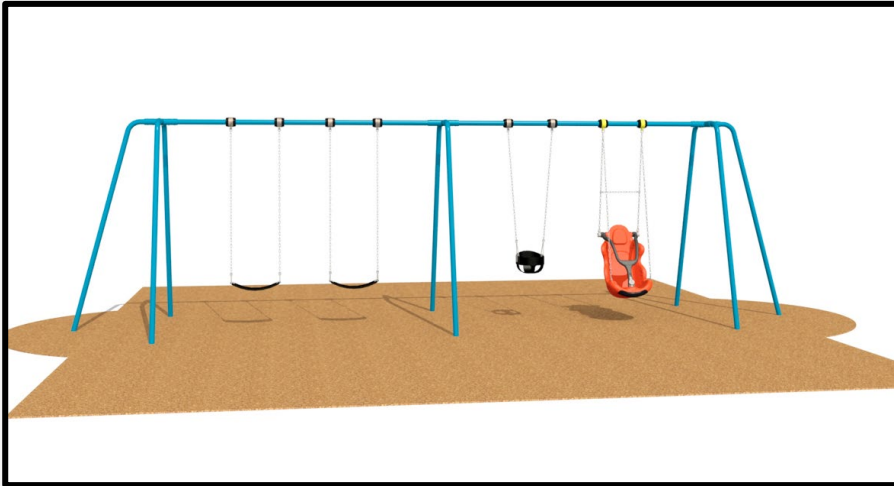
- \$80,000 (total cost: \$130,000)
- Remainder of project funding is pending a grant application: \$50,000
- Facility lobby and upstairs to be powered (arena floor surface and refrigerated plant room not included).
- The facility could potentially become a fully accessible emergency site.
- Allow for more seamless operations during power outages.
- Currently the PRC department does not have a heated/powered site during power outages.
- Current Council Chambers cannot operate during power outages.

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Ontario's Celtic Heartland

Recreation

Capital – Paul Rozon Memorial Park – Swing Set



Project Highlights

- \$20,000
- Existing swing set has been removed due to failed inspection.
- Project will include the installation of a new swing set structure and surfacing
 - 2 belt swings
 - 1 tot swing
 - 1 accessible swing
- Risk: Swing set would not be provided at this high use park and decreasing current level of service.

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Ontario's Celtic Heartland

Recreation

Capital – CLRC - Elevator



Control Equipment -INCLUDED IN THIS PROPOSAL

Existing controller



New ThyssenKrupp TAC32



Project Highlights

- \$56,000
 - \$30,000 approved for 2024 (door operator/detector)
 - \$56,000 captures additional items to be addressed
- Project will include
 - New controller and machine room wiring, additional items to meet B44 Code 2019, and accessibility/TSSA requirements
 - 3 weeks to complete work
- Risk: Failure to meet code and requirements. Equipment is in poor condition; in the event of failure any obsolete items it will be difficult to replace.

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Recreation

Capital – CLRC – Beam Painting



Project Highlights

- \$55,000
 - Potential of being funded through grant if successful. Including in the 2025 budget will ensure item is completed regardless of grant status.
- Project will include painting the blue beams in the arena to address existing rust, preventing corrosion and deterioration.
- Risk: Corrosion, shortening life span of structure.

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Ontario's Celtic Heartland

Recreation

Other items for consideration or future

- **Char-Lan Recreation Centre**
 - Outdoor Digital Sign - \$40,000 (2023 pricing)
- **Lancaster Library**
 - Accessible Washroom Upgrades
- **Bernie MacDonell Park – Bridge**
 - Accessible bridge to access island at park (identified in current accessibility plan)
- **Celtic Music Hall of Fame**
 - Carpet replacement in hall area
- **Nor'Westers Museum**
 - Paved Parking lot and pathway - \$160,000 (2023 pricing)
- **Smithfield Park**
 - Paved pathway in park area - \$142,500 (2023 pricing)
- **Empey-Poirier Park**
 - Outdoor Rink Re-Surfacing - \$150,000 (2023 pricing)

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Ontario's Celtic Heartland

Recreation

Other items for consideration or future

Char-Lan Recreation Centre - Consultation for future of the facility

History of studies, facility research, and projects

- **2011 Building Condition Assessment**
- **2011 Expansion Design Options**
- **2011 Building Mechanical Systems Assessment**
- **2018 Structural Condition Assessment**
- **2018 Roof Condition Assessment**
- **2019 ICIP Grant Application – Successful (Floor/Dashboard project completed in 2022)**
- **2021 Roof Condition Analysis**
- **2021 Otter Energy Presentation (Solar Panels)**
- **2021 EVB Presentation – overview of previous studies and potential projects**
- **2021 EVB Presentation – Structural Analysis – potential solar panel project**
- **2023 Staff Report re; solar panel project (not recommended)**
- **2024 CSRIF Grant Application - Submitted - pending (roof/siding/insulation project)**

**Above noted reports/assessments available upon request*

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Ontario's Celtic Heartland

Recreation

	2022 BUDGET	2022 ACTUAL	2023 BUDGET T	2023 ACTUAL	2024 BUDGET T	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Revenues							
511 Fees & User Charges - Medical Cent	(33,000.00)	(31,146.00)	(33,000.00)	(27,863.00)	(33,000.00)	(27,863.00)	(33,000.00)
711 Fees & User Charges - Recreation	(1,000.00)	(26,500.00)	(2,500.00)	(19,002.92)	(2,500.00)	(1,371.82)	(1,000.00)
721 Fees & User Charges - Recreation P	(21,000.00)	(18,339.33)	(18,500.00)	(23,300.00)	(19,500.00)	(26,780.03)	(32,400.00)
731 Fees & User Charges - Char-Lan Rec	(214,000.00)	(179,314.07)	(223,000.00)	(225,659.01)	(222,000.00)	(114,605.31)	(228,500.00)
732 Fees & User Charges - Martintown C	(2,000.00)	(5,010.55)	(5,000.00)	(7,480.00)	(5,000.00)	(5,510.00)	(6,000.00)
733 Fees & User Charges - GVCC	0.00	(1,558.00)	(1,500.00)	(5,761.66)	(1,500.00)	(1,890.00)	(5,000.00)
734 Fees & User Charges - N Lancaster	0.00	(390.00)	(500.00)	(1,905.00)	(500.00)	(1,285.00)	(1,000.00)
735 Smithfield Park CC	0.00	(113.00)	0.00	0.00	0.00	0.00	0.00
736 Danaher Park CC	0.00	0.00	0.00	0.00	0.00	0.00	0.00
737 Fees & User Charges - Paul Rozon C	0.00	(65.00)	0.00	(300.00)	0.00	(650.00)	0.00
741 Fees & User Charges - Sport Fields	(3,000.00)	(124,166.00)	(3,500.00)	(7,900.61)	(3,500.00)	(2,250.32)	(2,700.00)
742 Misc Revenue - Peanut Line	0.00	(1,000.00)	0.00	0.00	0.00	0.00	0.00
996 Transfers from Reserves	(630,000.00)	(550,000.00)	(618,000.00)	(653,000.00)	(112,936.00)	(45,500.00)	(293,998.00)
Total Revenues	(904,000.00)	(937,601.95)	(905,500.00)	(972,172.20)	(400,436.00)	(227,705.48)	(603,598.00)
Expenses							
1112 General Government - Legion	72,500.00	18,899.88	22,500.00	25,636.49	22,500.00	19,053.92	23,500.00
1113 General Government - Celtic Music	26,500.00	9,129.59	7,050.00	8,745.45	7,050.00	6,193.30	16,050.00
1115 General Government - Lancaster Li	13,600.00	13,798.51	13,600.00	12,784.55	13,600.00	12,670.86	14,600.00
5111 Lan-Char Medical Centre	56,400.00	46,963.70	41,500.00	62,607.23	62,435.00	46,677.96	42,500.00
7111 Recreation - Administration - Gen	561,500.00	396,201.96	728,000.00	377,465.00	347,200.00	349,674.67	363,000.00
7121 Recreation Levy to Others	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
7211 Recreation Programs	45,500.00	29,932.25	27,500.00	23,312.58	27,500.00	15,874.75	27,600.00
7311 Char-Lan Community Centre	2,361,600.00	615,741.63	641,000.00	877,277.81	1,149,400.00	812,850.22	1,410,000.00
7312 Martintown Community Centre	68,600.00	113,912.48	47,500.00	76,912.69	38,500.00	39,564.45	46,500.00
7313 Green Valley Community Centre	16,300.00	22,262.26	14,600.00	18,211.15	14,300.00	16,501.79	22,300.00
7314 North Lancaster Optimist Comm. Ce	9,750.00	11,439.70	10,500.00	11,434.04	10,350.00	5,748.66	10,350.00
7315 Nor'westers Museum	101,000.00	89,733.95	116,000.00	114,540.14	56,000.00	54,802.34	65,000.00
7411 Parks Maintenance - General Admin	173,000.00	164,100.61	138,000.00	146,931.63	116,500.00	210,706.93	121,500.00
7412 Danaher Park	9,800.00	11,315.85	15,450.00	15,089.49	35,450.00	8,657.23	15,450.00
7413 North Lancaster Park	70,250.00	6,255.36	7,500.00	4,923.08	7,500.00	9,890.14	7,500.00
7414 Smithfield Park	12,500.00	71,112.93	14,500.00	18,575.77	116,462.00	14,102.38	116,462.00
7415 Empey Poirier Park	3,250.00	4,622.93	63,000.00	61,904.85	4,000.00	3,586.11	4,000.00
7416 Martintown Community Park	6,250.00	10,784.86	7,000.00	6,189.43	9,000.00	12,475.27	9,000.00
7417 Paul Rozon Park	51,700.00	45,833.35	28,000.00	44,348.79	33,000.00	30,862.87	73,000.00
7418 Glen Walter Park	210,500.00	136,965.87	24,500.00	75,125.14	24,000.00	33,298.57	58,500.00
7419 Charlottenburgh Park	0.00	2,774.08	0.00	0.00	0.00	0.00	0.00
7420 South Lancaster Wharf	14,500.00	11,462.76	30,000.00	31,346.45	7,500.00	5,644.12	32,500.00
7421 Peanut Line Trail	174,500.00	32,730.81	543,000.00	470,522.49	44,000.00	2,734.56	50,000.00
7422 Cairnview Park	10,000.00	10,000.00	60,000.00	28,653.87	0.00	2,217.67	0.00
Total Expenses	4,119,500.00	1,925,975.32	2,650,700.00	2,562,538.12	2,196,247.00	1,763,788.77	2,579,312.00

SOUTH GLENGARRY

Ontario's Celtic Heartland

Water/Wastewater Division

Dillen Seguin, Director of Water/Wastewater

Ontario's Celtic Heartland

Water/Wastewater Division

2024 Review

Completed Projects

- Green Valley Lagoon Generator Purchase ✓
- Collection System(s) Rehabilitation ✓
- Lancaster Sewage Pump Purchase (Spare) ✓
- Glen Walter Turbidity Meter Upgrades ✓
- Water Tower, Intake and Outfall Inspections ✓
- Redwood Chemical Feed Pump Purchase ✓
- Glen Walter Leak Detection and Linear Repair ✓

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Department

Operational - Items of Note / Highlights / Outlook from 2024

- Glen Walter/Lancaster – Failure of Scada Computers
- Redwood – 10 Year Well Inspection Required
- Lancaster – Aging Assets Noted within System
- Green Valley – Growth of Weeds/ Control Measures Noted
- Inspections. For 2024 Completed and Looking to Complete the Following into 2025 – Clearwell(s) and Force main
- Contract Employee – Valve Maintenance/ Inspections/ Leak Detection Continued into 2025
- Fleet/Staff Sharing with Roads Division Success

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Water/Wastewater Division

Capital – Weed Control of Lagoon Cells



Project Highlights

- \$25,000.00
- Control of Both Native and Non-Native Plants in Lagoon
- Extension of Service Years for Sludge Removal of Lagoon Cells
- Boat Ingress and Egress for Chemical Dosing
- 2-3 Applications in 2025.

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Water/Wastewater Division

Capital + Capital Maintenance – PLC/Analyzer



Redwood WTP

Project Highlight

- \$21,000
- Scada Communication (Trending)
- Chlorine Analyzer (Upgrade)



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Water/Wastewater Division

Capital Maintenance – SCADA Computers



Glen Walter/Lancaster

Project Highlights

- \$18,000
- Purchase of 3 New Desktops
- 2 New Installed (1 Spare)
- Currently 10 Years Old



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Ontario's Celtic Heartland

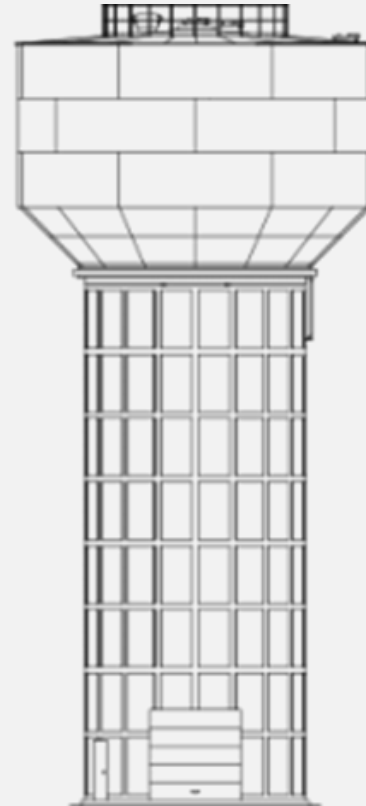
Water/Wastewater Division

Capital – Water Tower Continued.



Project Highlights

- \$1,327,500
- Glen Walter Water (Distribution System)
- Additional Water Storage
- Consistent Pressure
- Fire Flow Capabilities
- Funding: Yes (Applying for Additional Funding)

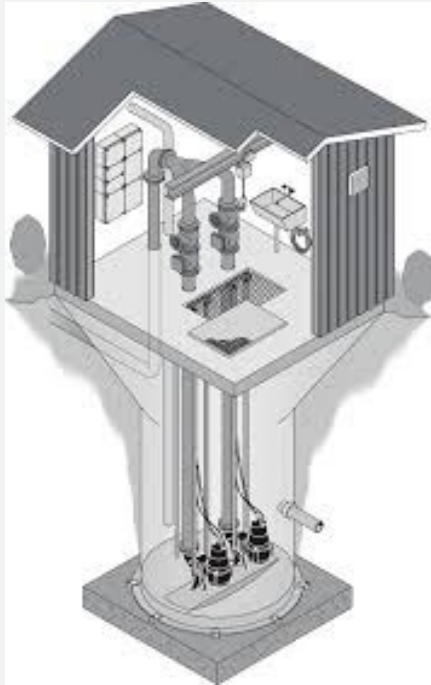


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Ontario's Celtic Heartland

Water/Wastewater Division

Capital Maintenance – Pump Station Design



Project Highlight

- \$225,000

TOSG Oldest WWT Station (South Beech St)

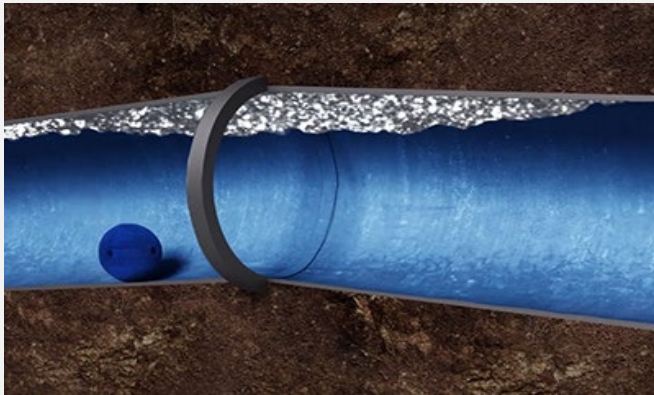
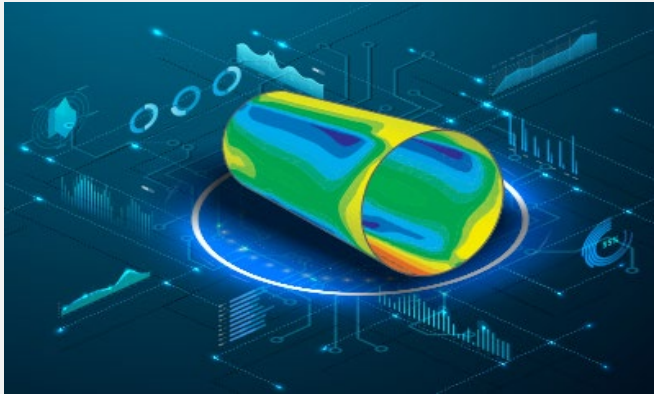
- Current Land Restraints
- Design for Future Funding Applications
- Future Development/Risk
(Age of Station 1970)

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Ontario's Celtic Heartland

Water/Wastewater Division

Capital Maintenance – Force main Condition Assessment



Project Highlight

- \$85,000
- Discharge from Lancaster Lagoon to Lake St. Francis
- In Operation for 25 Years
- Approximately 3.5Km in Length
- Condition Assessment/
Inspection for Future Repair(s)

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Water/Wastewater Division

Capital – Equipment



Project(s) All Systems.

- Leak Detection Equipment for Hydrants/ Laterals
\$15,000.00
- 360 Camera Inspection for Laterals/ Manholes
\$14,000.00
- Fleet Sharing 1 Ton (Contract Employee/ Valve Trailer)
\$32,500.00
- Financial Plan for Water System(s) License(s)

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Ontario's Celtic Heartland

Water/Wastewater Division

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 BUDGET
General Fund							
Revenues							
44 Green Valley System	(107,000.00)	(121,189.80)	(130,000.00)	(115,992.30)	(118,000.00)	(111,140.66)	(118,000.00)
45 Kennedy Redwood System	(35,000.00)	(43,663.14)	(42,000.00)	(45,300.56)	(43,575.00)	(45,300.56)	(46,000.00)
211 Fees & User Charges - Building Dep	0.00	(8,910.00)	0.00	(11,901.00)	0.00	(5,775.00)	0.00
450 Canada Grants	0.00	0.00	(1,300,000.00)	0.00	(1,300,000.00)	0.00	(1,300,000.00)
452 Fees & User Charges - Glen Walter	(590,000.00)	(698,965.15)	(700,000.00)	(632,523.24)	(625,000.00)	(565,238.24)	(635,000.00)
453 Fees & User Charges - Lancaster Sy	(626,000.00)	(767,567.67)	(750,000.00)	(719,906.47)	(750,000.00)	(646,313.62)	(760,000.00)
996 Transfers from Reserves	0.00	(155,000.00)	(205,000.00)	0.00	(159,168.00)	0.00	(454,918.00)
Total Revenues	(1,358,000.00)	(1,795,295.76)	(3,127,000.00)	(1,525,623.57)	(2,995,743.00)	(1,373,768.08)	(3,313,918.00)
Expenses							
4500 Water/Sewer Plants Shareable Opera	0.00	1,827.20	0.00	0.00	0.00	566,044.24	0.00
4522 Glen Walter Water/Sewers	590,000.00	762,077.70	2,027,500.00	633,348.24	1,979,230.00	499,701.75	2,090,235.00
4523 Lancaster/South Lancaster Water/S	626,000.00	767,379.57	847,500.00	720,476.47	770,230.00	349,760.11	1,027,235.00
4524 Green Valley Sewers	107,000.00	121,189.60	210,000.00	183,998.31	202,708.00	56,512.40	150,448.00
4525 Kennedy Redwood Subdivision Water	35,000.00	43,663.14	42,000.00	55,806.56	43,575.00	17,518.73	67,000.00
4699 Regional Water Project	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenses	1,358,000.00	1,696,137.21	3,127,000.00	1,593,629.58	2,995,743.00	1,489,537.23	3,334,918.00
Total General Fund	0.00	(99,158.55)	0.00	68,006.01	0.00	115,769.15	21,000.00

***\$21,000 of OCIF funds to be directed to Kennedy Redwood capital projects**

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Ontario's Celtic Heartland

Infrastructure Services

Sarah McDonald, P. Eng.
General Manager

Ontario's Celtic Heartland

Infrastructure Services

Tax Budget Divisions

1. Waste Management
2. Fleet
3. Bridges
4. Roads

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INFRASTRUCTURE SERVICES

Waste Management

Ontario's Celtic Heartland

Infrastructure Services – Waste Mngmt

2024 Review

- Prepared for transition to Extended Producer Responsibility of the Blue Box Program (<https://www.sdgcountries.ca/blue-box-transition>)
- Successful Tire Recycling at Landfills
- Relocated Household Hazardous Waste Event for improved traffic flow
- Pilot on-demand large item pick-up (2024 only)

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Infrastructure Services – Waste Mngmt

Operational - Items of Note

- Change in Operations –
 - Transition to EPR for Blue Box
 - Recontouring of Waste Mounds (try, try, try again)
- Reallocation of 2024 Recycling Expenditures (\$800,000)
 - \$300,000 to Landfill Reserve
 - \$50,000 to Solid Waste Management Master Plan
 - \$400,000 was a revenue offset from RPRA and material revenue that will no longer be provided

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Infrastructure Services – Waste Mngmt

Capital - Items of Note

- Solid Waste Master Plan (\$50,000)
 - Explore more efficient operating methods
 - Examine options for service delivery
 - Recommend Waste Disposal Site improvements / upgrades / repairs to provide continued access for residents

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Infrastructure Services – Waste Mngmt

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 BUDGET
General Fund							
Revenues							
411 Fees & User Charges - Waste Dispos	(15,300.00)	(15,924.33)	(25,300.00)	(34,028.79)	(26,800.00)	(50,209.70)	(17,000.00)
412 Fees & User Charges - Beaverbrook	(48,000.00)	(71,208.50)	(70,000.00)	(59,056.20)	(60,000.00)	(86,211.00)	(65,000.00)
413 Fees & User Charges - North Lancas	(43,500.00)	(37,511.22)	(41,500.00)	(50,945.72)	(51,500.00)	(78,372.82)	(72,000.00)
414 Fees & User Charges - Recycling	(35,000.00)	(281,525.26)	(100,000.00)	(108,506.98)	(100,000.00)	(77,038.58)	(10,000.00)
945 Ontario Grants	(115,000.00)	(175,455.79)	(218,000.00)	(215,310.50)	(303,000.00)	(212,278.62)	0.00
996 Transfers from Reserves	0.00	0.00	(25,000.00)	0.00	0.00	0.00	(50,000.00)
Total Revenues	(256,800.00)	(581,625.10)	(479,800.00)	(467,848.19)	(541,300.00)	(504,110.72)	(214,000.00)
Expenses							
4110 Garbage Collection	555,500.00	596,205.63	621,500.00	587,945.23	601,500.00	498,779.20	601,500.00
4111 Garbage Disposal - Landfill Sites	196,400.00	181,632.25	108,900.00	108,183.78	131,139.00	133,092.88	451,700.00
4112 Beaverbrook Landfill Site	132,000.00	155,860.83	124,000.00	166,790.70	139,000.00	69,435.14	139,000.00
4113 North Lancaster Landfill Site	140,000.00	137,681.94	106,000.00	103,900.29	111,000.00	50,975.19	111,000.00
4114 Recycling	737,000.00	841,574.21	873,000.00	878,445.31	883,000.00	764,884.22	41,000.00
4115 County Rd 27 Land fill Site	5,000.00	8,666.56	3,000.00	0.00	9,000.00	5,626.93	9,000.00
4116 Environmental Cleanups	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenses	1,765,900.00	1,921,621.42	1,836,400.00	1,845,265.31	1,874,639.00	1,522,793.56	1,353,200.00
Total General Fund	1,509,100.00	1,339,996.32	1,356,600.00	1,377,417.12	1,333,339.00	1,018,682.84	1,139,200.00

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INFRASTRUCTURE SERVICES

Fleet, Bridges, Roads

Ontario's Celtic Heartland

Infrastructure Services
Operational Division

FLEET

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Infrastructure Services - Fleet

2024 Review

- Grader Replacement ☒
- Grader Refurbishment ☒
- Tandem Replacement ☒
- One-tonne Pick-up Replacement ☒
- Transition to DriveON: Emissions and Safety Inspection Program [\[link\]](#)

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Infrastructure Services - Fleet

Capital - Items of Note

- \$110,000 – One-tonne Pick-up, Shared with Water



- **Total Fleet = \$76,500**

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Infrastructure Services
Operational Division

BRIDGES

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Infrastructure Services – Bridges

2024 Review

- Chapel Road Bridge Major Rehabilitation ✓
- Second Line Road Bridge Expansion Joint ✓
- Third Line / Delisle Bridge Structure Evaluation ➡
- Kinloch Road Bridge Closure ✓
- Glen Nevis Bridge Capital Maintenance ✓
- Cemetery Road Bridge Emergency Maintenance ✓

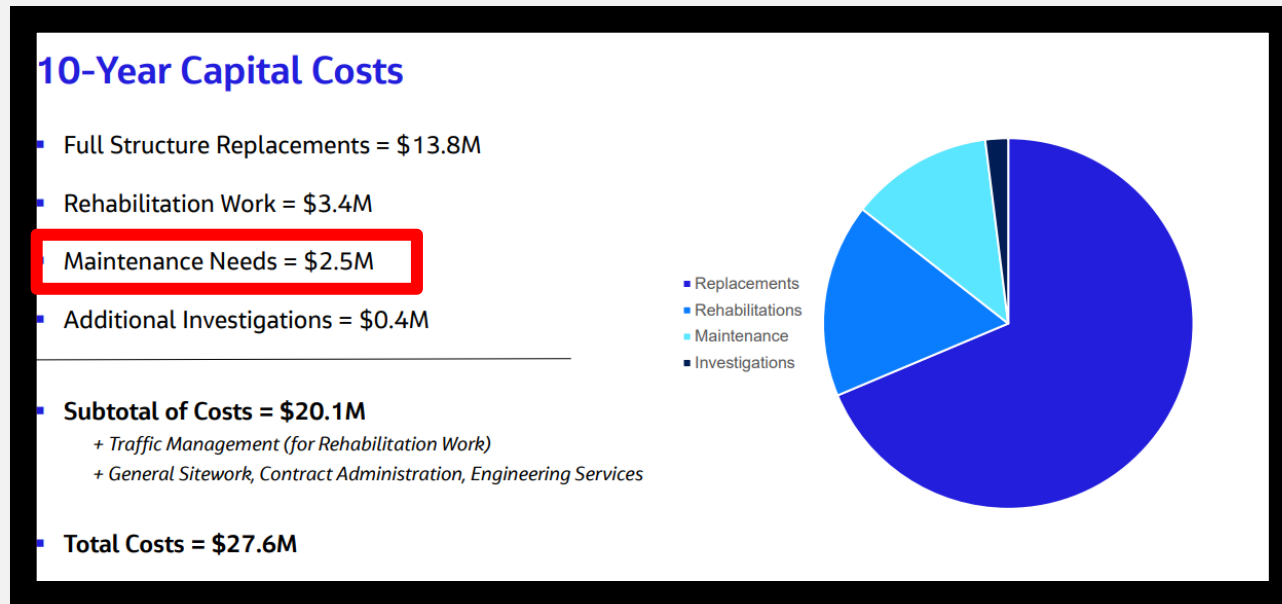
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Infrastructure Services - Roads

Operational - Items of Note

- Continue with Bridge Maintenance as funded in 2024 —



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Infrastructure Services

Bridge Capital - Items of Note

- St. Raphael's Bridge (Frog Hollow Road)
 - Design, \$50,000
 - Construction, \$250,000
- Third Line Bridge (Delisle River)
 - Design, \$50,000
 - Construction, \$200,000
- South Service Road Bridge (Sutherland Creek)
 - Structure Evaluation, \$40,000
- First Line Bridge (James McDougall Drain)
 - Design and Replacement, \$410,000
- **Total Capital Bridges = \$1,000,000**

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Infrastructure Services - Bridges

Capital – St. Raphael's Bridge Rehabilitation



Project Highlights

- \$300,000
 - \$50,000 Design
 - \$250,000 to Structures Reserve for Construction (2025/2026)
- Major rehabilitation

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Infrastructure Services - Bridges

Capital – Third Line / Delisle Bridge Rehabilitation



Project Highlights

- \$250,000
 - \$50,000 Design
 - \$200,000 for Construction
 - Structure Evaluation
- Concrete Deck Rehabilitation
- Improvement to roadside safety devices

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Infrastructure Services - Bridges

Capital – South Service Road Bridge (Sutherland Creek)



Project Highlights

- \$40,000
- Structural Evaluation to prepare for Design (2026) and Construction (2027)

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Infrastructure Services - Bridges

Capital – First Line (James McDougall Drain)



Project Highlights

- \$420,000
- Culvert Replacement
- Investigating alternative options to replacement

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Infrastructure Services
Operational Division

ROADS

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Infrastructure Services - Roads

2024 Review

- Asphalt Resurfacing of Second Line Road and Glen Road ✓
- High-Float Treatment to North Branch Road ✓
- Replacement of Pattingale Culvert on Conc 2 ✓
- Pilot edge paving of Con4 and Con2 ✓
- Hamlet Sign Installation Ph2 ✓
- Purchase of Grader Drum Roller
- Reclamation of Right-of-Way (ongoing)



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Infrastructure Services - Roads

Roads Capital - Items of Note

Option 1 Efficient Paving	Option 2 Bundled Paving (this would increase levy +50k)
<p>Asphalt Second Lift (\$1,070,000)</p> <ul style="list-style-type: none">• South Service Road*• sections paved depends on tonnage rates quoted. At a minimum, Lancaster to CR26 will be completed.• Recommended/included in levy	<p>Asphalt Thin Lift (\$750,000)</p> <p>Chapel (Beaver Brook to Beaudette River)</p> <ul style="list-style-type: none">• Beaver Brook (20 to west Chapel)• Martintown (6 roads)• Heron (PL to end of hard surface) <p>Gravel Base Improvements (\$230,000)</p> <ul style="list-style-type: none">• Heron (hard surface to 1.2km west)• Chapel (25 to KC1) <p>Provisional Surface Upgrades (\$140,000)</p> <ul style="list-style-type: none">• Heron (asphalt, area with gravel base improvements)

All options include \$180,000 +/- for large culverts + \$250k for Tyotown Wall

Total Capital Roads = \$1,500,000

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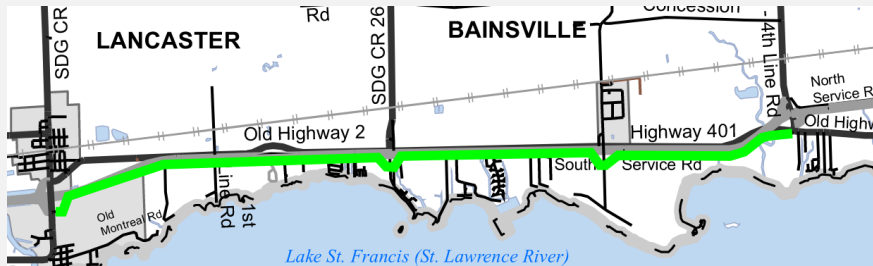
Infrastructure Services - Roads

Capital – South Service Roads Resurfacing



Project Highlights

- \$1,050,000
- 5,300 - 11,600m **asphalt** resurfacing
- 40mm asphalt
- Provides second lift of asphalt to high volume (summer) road
- Prolong life of investment



Existing Surface: Asphalt

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Ontario's Celtic Heartland

Infrastructure Services - Roads

Capital – Chapel Road Resurfacing



Project Highlights

- \$300,000
- 2,600m **asphalt** resurfacing
- 10mm pad + 25mm asphalt
- Prolong life of investment

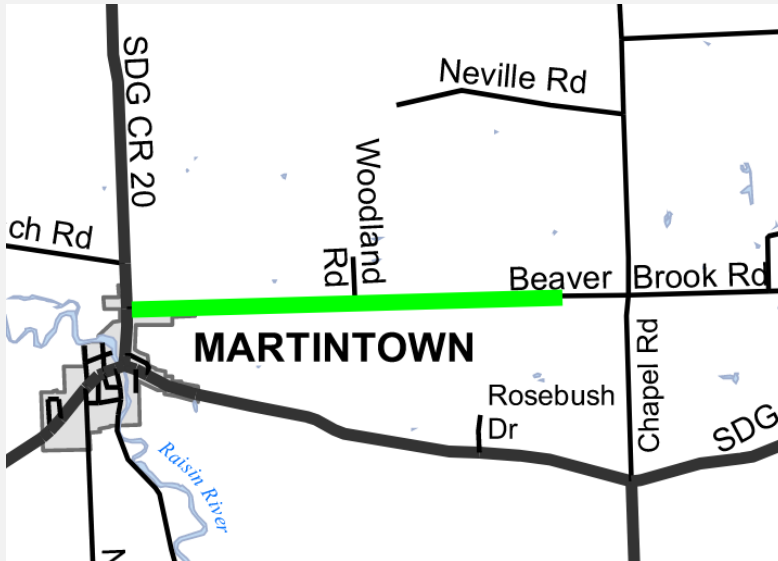
Existing Surface: Asphalt

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Infrastructure Services - Roads

Capital – Beaver Brook Road Resurfacing



Project Highlights

- \$300,000
- 3,100m **asphalt** resurfacing
- 10mm pad + 25mm asphalt
- Trial asphalt over high-float as a mitigation measure
- Section selected based on condition and existing asphalt section west of Chapel

Existing Surface: High Float

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Ontario's Celtic Heartland

Infrastructure Services - Roads

Capital – Martintown Local Roads



Project Highlights

- \$100,000
- 1,100m **asphalt** resurfacing
- 10mm pad + 25mm asphalt
- Renewal of local streets

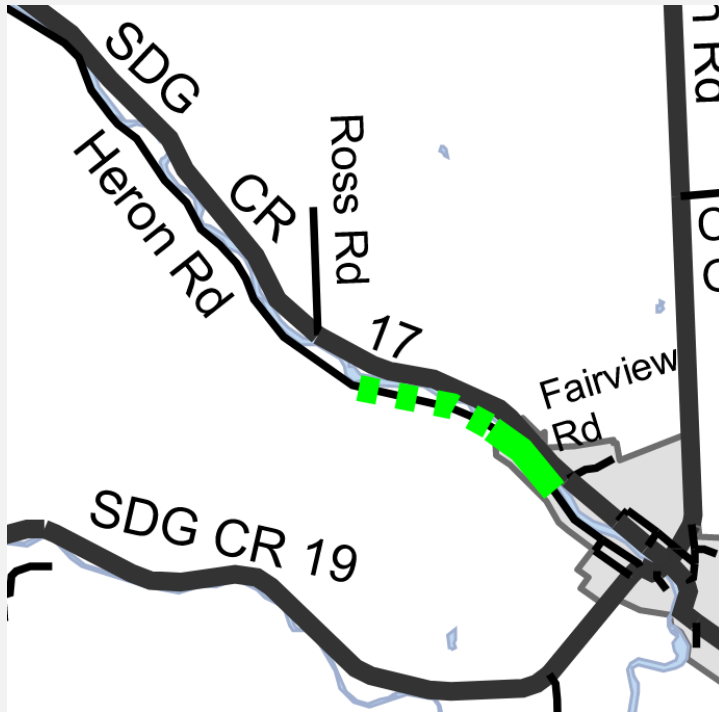
Existing Surface: Asphalt

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Infrastructure Services - Roads

Capital – Heron Road Resurfacing and Base Improvements



Project Highlights

Resurfacing (*solid*)

- \$50,000
- 400m **asphalt** resurfacing
- 10mm pad + 25mm HL3F
- Existing Surface: High Float

Base Improvements (*dotted*)

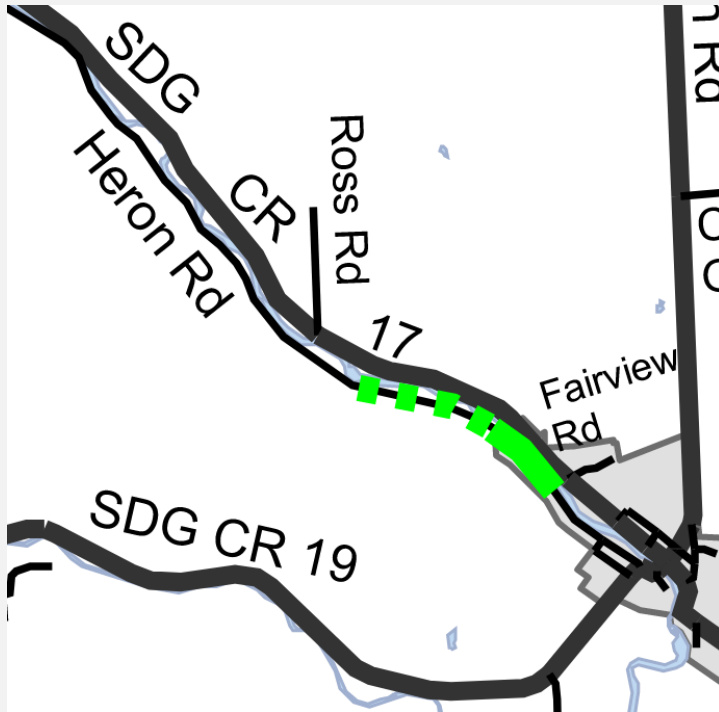
- \$40,000
- 1,200m base improvements
- Existing Surface: Gravel

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Infrastructure Services - Roads

Capital – Heron Road Surface Upgrade



Project Highlights

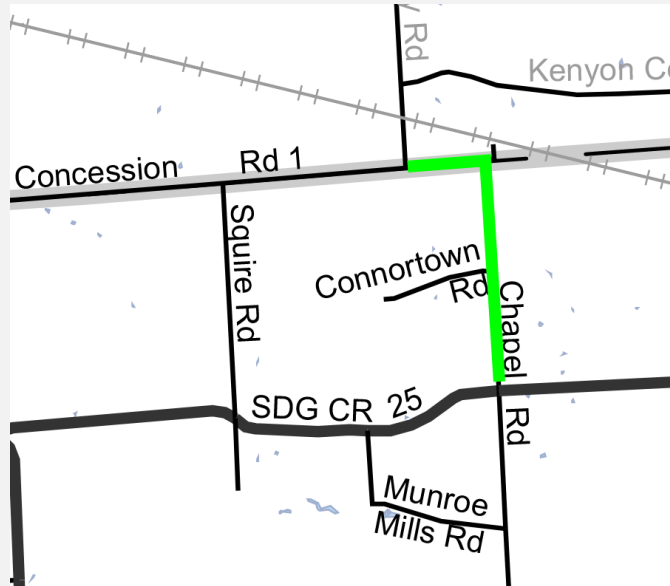
- \$140,000
- 1,200m upgrade to **asphalt** surface
- 10mm pad + 25mm HL3F
- Existing Surface: Gravel

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Infrastructure Services - Roads

Capital – Chapel Road Base Improvements



Project Highlights

- \$190,000
- 2,750m improvements to base and drainage
- Existing Surface: Gravel

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Infrastructure Services - Roads

Capital – Large Culverts



Project Highlights

- \$170,000 +/-
- Wood Creek at Concession 3
- Greys Creek in Glen Dale (1-2)

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Infrastructure – Fleet, Roads, Bridges

Revenues							
311 Fees & User Charges - Roads Dept	(30,000.00)	(38,267.89)	(30,000.00)	(32,189.03)	(33,000.00)	(25,253.77)	(28,000.00)
945 Ontario Grants	(734,019.00)	(741,926.91)	(710,329.00)	(714,571.34)	(607,530.00)	(528,703.44)	(530,151.00)
946 Canada Grants	0.00	(1,017,000.00)	(435,187.00)	(435,187.00)	(419,097.00)	0.00	(436,559.00)
996 Transfers from Reserves	(1,471,000.00)	(1,395,410.01)	(275,000.00)	(275,000.00)	(1,626,237.00)	(1,586,237.00)	(1,766,500.00)
Total Revenues	(2,235,019.00)	(3,192,604.81)	(1,450,516.00)	(1,456,947.37)	(2,685,864.00)	(2,140,194.21)	(2,761,210.00)
Expenses							
3111 Roads - Administration	1,603,300.00	1,507,922.80	3,515,500.00	2,913,220.24	3,992,148.00	2,102,082.00	5,269,000.00
3112 Roads - Buildings & Yards	220,300.00	1,074,771.20	148,300.00	137,494.95	173,300.00	141,000.82	153,300.00
3115 Roads - Patrol	28,000.00	24,342.26	8,000.00	13,024.87	8,000.00	12,088.62	8,000.00
3121 Roadside Maintenance - Mowing	130,000.00	111,797.27	91,000.00	101,192.20	56,000.00	136,879.06	41,000.00
3122 Roadside Maintenance - Ditching &	83,000.00	32,314.28	78,000.00	69,387.34	63,000.00	16,916.33	63,000.00
3123 Roadside Maintenance - Brushing	89,000.00	126,285.09	115,000.00	158,626.81	115,000.00	88,409.34	115,000.00
3124 Roadside Maintenance - Debris & L	23,000.00	10,488.88	7,000.00	5,368.88	7,000.00	11,584.92	7,000.00
3125 Roads - Culverts Maintenance & Re	426,000.00	353,983.74	400,000.00	144,384.66	320,000.00	257,586.22	340,000.00
3126 Roads - Bridge Maintenance	0.00	0.00	0.00	0.00	779,000.00	800,529.99	795,000.00
3130 Roads - Hardtop Patching	111,000.00	111,025.04	83,000.00	122,829.39	155,000.00	164,653.78	85,000.00
3131 Roads - Hardtop Sweeping	34,000.00	59,859.58	31,000.00	41,802.07	31,000.00	37,889.16	41,000.00
3132 Roads - Hardtop Shouldering	399,500.00	40,607.32	355,000.00	194,532.49	55,000.00	82,078.50	55,000.00
3133 Roads - Hardtop Crack Sealing	0.00	0.00	15,000.00	0.00	15,000.00	43,003.35	0.00
3134 Roads - Hardtop Line Painting	16,500.00	27,124.54	30,000.00	19,167.39	25,000.00	11,331.40	25,000.00
3136 Roads - Sidewalk Maintenance	2,000.00	11,382.45	10,000.00	11,291.36	50,000.00	882.38	50,000.00
3140 Roads - Loosetop Grading	142,000.00	119,367.46	110,000.00	132,482.87	105,000.00	127,686.61	105,000.00
3141 Roads - Loosetop Dust Control	158,000.00	182,111.02	160,000.00	203,913.76	210,000.00	176,188.16	210,000.00
3142 Roads - Loosetop Resurfacing	659,000.00	408,161.26	416,000.00	465,963.25	594,000.00	618,083.60	610,000.00
3143 Roads - Traffic Calming	0.00	30,747.22	35,000.00	31,779.70	25,000.00	4,352.02	25,000.00
3144 Roads - Signs & Safety Devices	51,500.00	50,321.73	64,000.00	76,796.76	66,500.00	94,499.99	66,500.00
3145 Roads - Guiderails	50,000.00	2,888.29	50,000.00	35,497.59	50,000.00	19,518.85	50,000.00
3146 Roads - Railway Crossings	35,000.00	33,825.91	35,000.00	33,078.97	35,000.00	36,436.51	35,000.00
3198 Rds & Rec Community Services	1,250.00	3,891.45	2,500.00	15,680.52	15,000.00	8,475.61	15,000.00
3199 Roads - Miscellaneous	1,296,937.00	56,497.46	20,000.00	13,452.11	8,000.00	10,644.27	8,000.00
3211 Roads - Winter Control - Plowing	835,000.00	544,072.09	715,000.00	601,575.10	508,000.00	194,456.44	493,000.00
3212 Roads - Winter Control - Ice Blad	22,500.00	6,199.24	17,000.00	13,272.56	7,000.00	4,325.22	7,000.00
3214 Roads - Sidewalks - Snow Removal	66,000.00	60,314.20	50,000.00	33,079.41	30,000.00	15,972.38	30,000.00
3215 Roads - Winter Control - Flood Co	14,000.00	6,301.70	6,500.00	1,996.95	5,500.00	373.57	5,500.00
3316 Roads - Maple Road	15,000.00	0.00	0.00	0.00	0.00	0.00	0.00
3317 Roads - Conc 2 Bridge	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3320 Glen Road Construction	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3325 Cedar Grove Road	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3327 Cemetery Road (2.28km Pulverize)	0.00	153,357.58	0.00	0.00	0.00	0.00	0.00
3329 67th Ave/2nd Line Road	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3337 NE LancVill. (1.3km) - Pad, Ovrly	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3340 1st Line/Filion Culvert	0.00	402,176.65	0.00	34,194.78	0.00	0.00	0.00

SOUTH GLENGARRY

Ontario's Celtic Heartland

Infrastructure – Fleet, Roads, Bridges

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
3352 3rd Line Rd (6.6km) - CldPceRecoy	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3362 3rd Line Rd Bridg (SN 30001) - Ev	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3363 2nd Line Bridge (SN 33043) - Reha	410,000.00	588,746.28	0.00	244.22	0.00	0.00	0.00
3375 Loyalist Road - Surface Treat (2.	0.00	(0.10)	0.00	0.00	0.00	0.00	0.00
3376 St. Mary's Street	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3377 Street Rd. - 2xSurface Treat (5.7	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3378 Nine Mile Rd - 2xSurface Treat (X	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3379 William Street (0.66km) - Reconst	0.00	0.00	0.00	50,683.91	0.00	0.00	0.00
3380 Tree Haven (0.70km) - Skin Patch	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3381 North Glendale (3.1km) - Overlay	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3382 South Glendale (1.1km) - Overlay	0.00	22,164.81	0.00	0.00	0.00	0.00	0.00
3383 Richmond Crt (0.02km) - Pulvrze&R	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3384 Celtic Lane (1.35km Pulverize)	0.00	18,835.01	0.00	0.00	0.00	0.00	0.00
3385 Con4 2 x Surface Treat (2.9km)	0.00	229,474.72	0.00	0.00	0.00	0.00	0.00
3386 Clifford, Laura & Marlene (1.04km	0.00	196,487.85	0.00	0.00	0.00	0.00	0.00
3387 Lancaster SW with Iron Adjustment	0.00	167,568.00	0.00	0.00	0.00	0.00	0.00
3388 Lancaster SE with Iron adjustment	0.00	289,617.93	0.00	0.00	0.00	0.00	0.00
3390 Roads - Equipment Purchases & Res	390,000.00	754,125.53	275,000.00	286,143.26	1,490,000.00	1,223,207.97	326,500.00
3391 Water Reserve Upgrades - Boundary	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3392 Green Valley E with Iron Adjustme	0.00	218,762.12	0.00	5,088.00	0.00	0.00	0.00
3393 Green Valley W with Iron Adjustme	0.00	247,905.17	0.00	0.00	0.00	0.00	0.00
3394 Struct 30019 Glen Donald Rd Rehab	0.00	130,314.38	0.00	0.00	0.00	0.00	0.00
3395 Struct 30024 Glen Roy Rd Rehabili	0.00	27,999.96	0.00	0.00	0.00	0.00	0.00
3396 Struct 30035 1st Line Rehabilitat	0.00	115,250.17	0.00	0.00	0.00	0.00	0.00
3397 Struct 30052 Roy's Rd Rehabilitat	0.00	121,319.60	0.00	0.00	0.00	0.00	0.00
3398 Struct 30023 Glen Roy Rd Rehabili	0.00	196,830.29	0.00	0.00	0.00	0.00	0.00
3399 Roads - Miscellaneous Constructio	16,000.00	14,193.24	10,000.00	26,158.44	30,000.00	28,679.41	60,000.00
Total Expenses	7,327,787.00	8,891,732.67	6,852,800.00	5,993,364.81	9,023,448.00	6,469,816.48	9,093,800.00
Total General Fund	5,092,768.00	5,699,127.86	5,402,284.00	4,536,417.44	6,337,584.00	4,329,622.27	6,332,590.00

SOUTH GLENGARRY

Ontario's Celtic Heartland

Infrastructure Services - Roads Equipment

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
Expenses							
3401 Rd Eqp. Maint. - 10 Cat Grader	41,000.00	22,125.09	42,500.00	51,545.06	42,500.00	22,696.97	42,500.00
3402 Rd Eqp. Maint. - 94 Champion Grad	11,000.00	14,211.95	32,500.00	19,846.72	32,500.00	16,264.53	32,500.00
3403 Rd Eqp. Maint. - 09 1T Dodge (NL)	10,100.00	9,876.67	6,000.00	16,566.10	6,000.00	5,861.76	6,000.00
3404 Rd Eqp. Maint. - REC&RDS - 02 FL-	22,500.00	13,699.76	8,500.00	4,022.71	8,500.00	906.72	8,500.00
3405 Rec Eqp. Maint. - UNIT RETIRED	14,500.00	6,470.96	0.00	9,619.32	0.00	5,929.44	0.00
3406 Rd Eqp. Maint. - 22 JD Tractor (Le	42,500.00	44,909.46	40,000.00	46,490.85	40,000.00	37,400.00	40,000.00
3407 Rd Eqp. Maint. - UNIT RETIRED	0.00	0.00	0.00	305.28	0.00	0.00	0.00
3408 Rd Eqp. Maint. - 16 Inter Tandem	20,000.00	19,377.04	16,500.00	22,682.40	16,500.00	40,000.38	16,500.00
3409 Rd Eqp. Maint. - 23 Freightliner	20,000.00	24,024.75	10,000.00	6,897.47	10,000.00	5,619.21	10,000.00
3410 Rd Eqp. Maint. - 13 Mack Tndm (R	25,000.00	15,837.39	23,000.00	38,303.76	23,000.00	28,978.04	23,000.00
3411 Rd Eqp. Maint. - 08 Ford Tndm (Sh	29,000.00	14,082.39	21,000.00	22,273.30	21,000.00	9,824.09	21,000.00
3412 Rd Eqp. Maint. - UNIT RETIRED	17,000.00	322.89	0.00	175.22	0.00	0.00	0.00
3413 Rd Eqp. Maint. - 04 Inter Tndm (R	28,500.00	35,590.14	18,000.00	48,128.90	18,000.00	8,987.54	18,000.00
3414 Rd Eqp. Maint. - 11 Inter Tandem	24,000.00	13,390.56	13,000.00	21,345.72	13,000.00	13,574.38	13,000.00
3415 Rd Eqp. Maint. - 10 Inter Tndm (H	45,000.00	20,683.94	31,000.00	38,279.58	31,000.00	24,999.84	31,000.00
3416 Rd Eqp. Maint. - 12 Chev 1T (Rec)	10,000.00	11,875.02	11,000.00	2,503.20	11,000.00	7,767.31	11,000.00
3417 Rd Eqp. Maint. - 19 Chev Silverado	9,500.00	8,210.51	6,500.00	2,827.98	6,500.00	1,681.09	6,500.00
3418 Rd Eqp. Maint. - 22 Chev Silverad	0.00	14,703.94	9,500.00	17,789.19	9,500.00	2,839.25	9,500.00
3419 Rd Eqp. Maint. - 21 Chev Silverad	6,500.00	10,200.54	9,500.00	1,104.26	9,500.00	39.54	9,500.00
3420 Rd Eqp. Maint. - 09 GMC PU (Rec)	12,500.00	6,197.56	6,500.00	157.94	6,500.00	333.75	6,500.00
3421 2022 Silverado - Rds Mgr	0.00	0.00	0.00	1,154.16	9,000.00	3,506.37	9,000.00
3422 Rd Eqp. Maint. - 2010 Chev Silverad	11,000.00	3,953.33	6,500.00	3,876.20	6,500.00	1,215.71	6,500.00
3423 Rd Eqp. Maint. - 2021 Inter Tande	16,000.00	7,612.31	11,000.00	12,415.13	11,000.00	9,800.97	11,000.00
3424 Rd Eqp. Maint. - 2003 Cat Backhoe	24,000.00	40,716.94	20,000.00	7,570.71	70,000.00	286.77	70,000.00
3427 2021 Inter Single Axle	0.00	1,927.39	12,000.00	3,570.94	12,000.00	1,989.41	12,000.00
3429 Rd Eqp. Maint. - BUILDING - 13 Si	3,200.00	1,506.92	5,500.00	246.86	5,500.00	0.00	5,500.00
3430 2023 Cat Backhoe	0.00	0.00	5,500.00	3,235.12	5,500.00	12,577.45	5,500.00
3432 Dump Eqp. Maint. - Compactor (Lnd	5,500.00	5,241.49	7,000.00	2,948.25	7,000.00	1,503.65	7,000.00
3433 Rd Eqp. Maint. - 2018 Inter Tande	15,000.00	4,159.28	12,000.00	7,910.53	12,000.00	10,722.30	12,000.00
3434 Rds Equip. Maint. - 2011 John Dee	0.00	7,666.58	7,500.00	14,164.25	7,500.00	3,307.48	7,500.00
3435 Rds Equip. Maint. - 2016 Tracties	30,500.00	20,988.93	14,500.00	13,982.27	14,500.00	12,560.35	14,500.00
3499 Rds Equip. Maint. - Misc. Equipme	78,000.00	363,585.15	100,500.00	292,218.35	110,500.00	135,516.90	110,500.00
3501 Rds Equip. Rental - Cat Grader #1	(80,000.00)	(56,880.00)	(78,000.00)	(54,750.00)	(55,000.00)	(41,880.00)	(55,000.00)
3502 Rds Equip. Rental - Champ Grader	(30,000.00)	(16,850.00)	(30,000.00)	(29,580.00)	(29,500.00)	(26,520.00)	(29,500.00)
3503 Rds Equip. Rental - Dodge 1 Ton 2	(35,000.00)	(17,910.00)	(35,000.00)	(15,615.00)	(24,000.00)	(20,745.00)	(24,000.00)
3504 Rds Equip. Rental - Freightliner	(30,000.00)	(10,825.00)	(30,000.00)	0.00	0.00	(2,400.00)	0.00
3506 Rds Equip. Rental - New Holland T	(40,000.00)	(16,590.00)	(40,000.00)	(9,690.00)	(30,000.00)	(44,820.00)	(30,000.00)
3507 Rds Equip. Rental - 955 Tractor 1	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3508 Rds Equip. Rental - Inter. Single	(46,000.00)	(18,630.00)	(46,000.00)	(20,100.00)	(22,000.00)	(11,580.00)	(22,000.00)
3509 Rds Equip. Rental - Inter Tandem	(30,000.00)	(15,045.00)	(30,000.00)	(23,400.00)	(25,000.00)	(18,480.00)	(25,000.00)
3510 Rds Equip. Rental - Inter Tandem	(35,000.00)	(27,600.00)	(35,000.00)	(33,540.00)	(30,000.00)	(20,220.00)	(30,000.00)
3511 Rds Equip. Rental - Ford Tandem 2	(30,000.00)	(19,920.00)	(30,000.00)	(21,390.00)	(20,000.00)	(10,200.00)	(20,000.00)
3512 Rds Equip. Rental - Volvo Tandem	(30,000.00)	(3,450.00)	(30,000.00)	0.00	0.00	0.00	0.00
3513 Rds Equip. Rental - Inter Tandem	(30,000.00)	(20,490.00)	(30,000.00)	(28,830.00)	(20,000.00)	(14,550.00)	(20,000.00)

SOUTH GLENGARRY

Ontario's Celtic Heartland

Infrastructure Services - Roads Equipment

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 DRAFT BUDGET
General Fund							
3514 Rds Equip. Rental - Inter Tandem	(30,000.00)	(19,440.00)	(30,000.00)	(16,350.00)	(20,000.00)	(13,920.00)	(20,000.00)
3515 Rds Equip. Rental - Inter Tandem	(50,000.00)	(14,137.50)	(50,000.00)	(8,450.00)	(22,000.00)	(28,535.00)	(22,000.00)
3519 Rds Equip Rental - GMC Pickup 200	0.00	0.00	0.00	(100.00)	0.00	(1,855.00)	0.00
3522 Rds Equip Rental - Ford 1 Ton 199	0.00	(1,225.00)	0.00	(840.00)	0.00	(2,275.00)	0.00
3523 Rds Equip. Rental - Ford Backhoe	(35,000.00)	(12,262.50)	(35,000.00)	(15,187.50)	(30,000.00)	(7,387.50)	(30,000.00)
3524 Rds Equip. Rental - Cat Backhoe 2	(45,000.00)	(40,290.00)	(45,000.00)	(16,590.00)	(35,000.00)	0.00	(35,000.00)
3534 Rds Equip. Rental - Tractless Tra	(65,000.00)	(27,930.00)	(65,000.00)	(22,080.00)	(60,000.00)	(10,380.00)	(60,000.00)
Total Expenses	(69,200.00)	423,873.88	(132,000.00)	417,665.23	153,500.00	150,943.70	153,500.00
Total General Fund	(69,200.00)	423,873.88	(132,000.00)	417,665.23	153,500.00	150,943.70	153,500.00

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Ontario's Celtic Heartland

Infrastructure Services - Street Lights

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 BUDGET
General Fund							
Revenues							
40 Taxation - Other Charges - Street L	(164,000.00)	(164,409.84)	(164,000.00)	(164,362.42)	(164,000.00)	(164,224.09)	(164,000.00)
Total Revenues	(164,000.00)	(164,409.84)	(164,000.00)	(164,362.42)	(164,000.00)	(164,224.09)	(164,000.00)
Expenses							
3011 Street Lights	164,000.00	149,411.41	164,000.00	240,477.41	164,000.00	114,753.36	164,000.00
Total Expenses	164,000.00	149,411.41	164,000.00	240,477.41	164,000.00	114,753.36	164,000.00
Total General Fund	0.00	(14,998.43)	0.00	76,114.99	0.00	(49,470.73)	0.00

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Infrastructure Services – Municipal Drains

	2022 BUDGET	2022 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ACTUAL	2025 BUDGET
General Fund							
Revenues							
41 Taxation - Other Charges - Tile Dra	(20,000.00)	(2,260.46)	(20,000.00)	(12,296.04)	(20,000.00)	(5,679.27)	(10,000.00)
814 Fees & User Charges - Tile Drainag	0.00	0.00	0.00	0.00	0.00	0.00	0.00
945 Ontario Grants	(35,000.00)	(38,760.32)	(35,000.00)	(106,217.67)	(46,000.00)	(39,686.40)	(46,000.00)
Total Revenues	(55,000.00)	(41,020.78)	(55,000.00)	(118,513.71)	(66,000.00)	(45,365.67)	(56,000.00)
Expenses							
8113 Municipal Drains	78,000.00	83,489.33	88,000.00	97,033.75	103,000.00	57,495.17	103,000.00
8114 Tile Drainage	20,000.00	2,260.46	20,000.00	13,401.04	20,000.00	5,679.27	10,000.00
Total Expenses	98,000.00	85,749.79	108,000.00	110,434.79	123,000.00	63,174.44	113,000.00
Total General Fund	43,000.00	44,729.01	53,000.00	(8,078.92)	57,000.00	17,808.77	57,000.00

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Ontario's Celtic Heartland

Infrastructure Services

Other Items for Future Consideration

- **Funding Applications Submitted Administratively** (2025 Response Anticipated)
 - Enabling Housing – Roads/Bridges – Lancaster NE Street Reconstruction
 - Enabling Housing – Water Intake II – Additional Funding for Water Tower
- **Facilities**
 - Airport Road Public Works - Site Planning
 - North Lancaster Public Works – Parking Lot Improvements
- **Roads and Bridges**
 - 2024 Road Needs Study will be presented to Council 2025
 - 2025 is an Ontario Structural Inspection Manual Year

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- Questions

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